



EU ETHIOPIA: Strengthening Decentralized Disaster Risk Reduction Management (EU DDRM) Program

Consolidated Mid-Term Review Summary Report (2020 to Oct 2022)

Presented to:
Project Steering Committee (PSC)
November, 4 2022



Summary of the project

Grants - Projects	Budget allocated
Amhara Regional state DRMC	EUR 4,825,000 (EU contribution) with additional matching fund (EUR 1,760,000) from the regional government to implement early response & responsive actions under contingency fund.
Oromia Regional state DRMC	EUR 6,755,000 (EU contribution) with additional matching fund (EUR 2,240,000) from the regional government to implement early response & responsive actions under contingency fund.
NDRMC for (Somali & SNNPR / Sidama regions)	EUR 9,960,000 (EU contribution) including €860,000 additional fund to the recently established Sidama Region, with additional matching fund (total around EUR 2,880,000+160,000) from the three regional governments to implement early response & responsive actions under contingency fund.
Technical Assistance service contract	EUR 2.5million
TOTAL	EUR 24.46 million

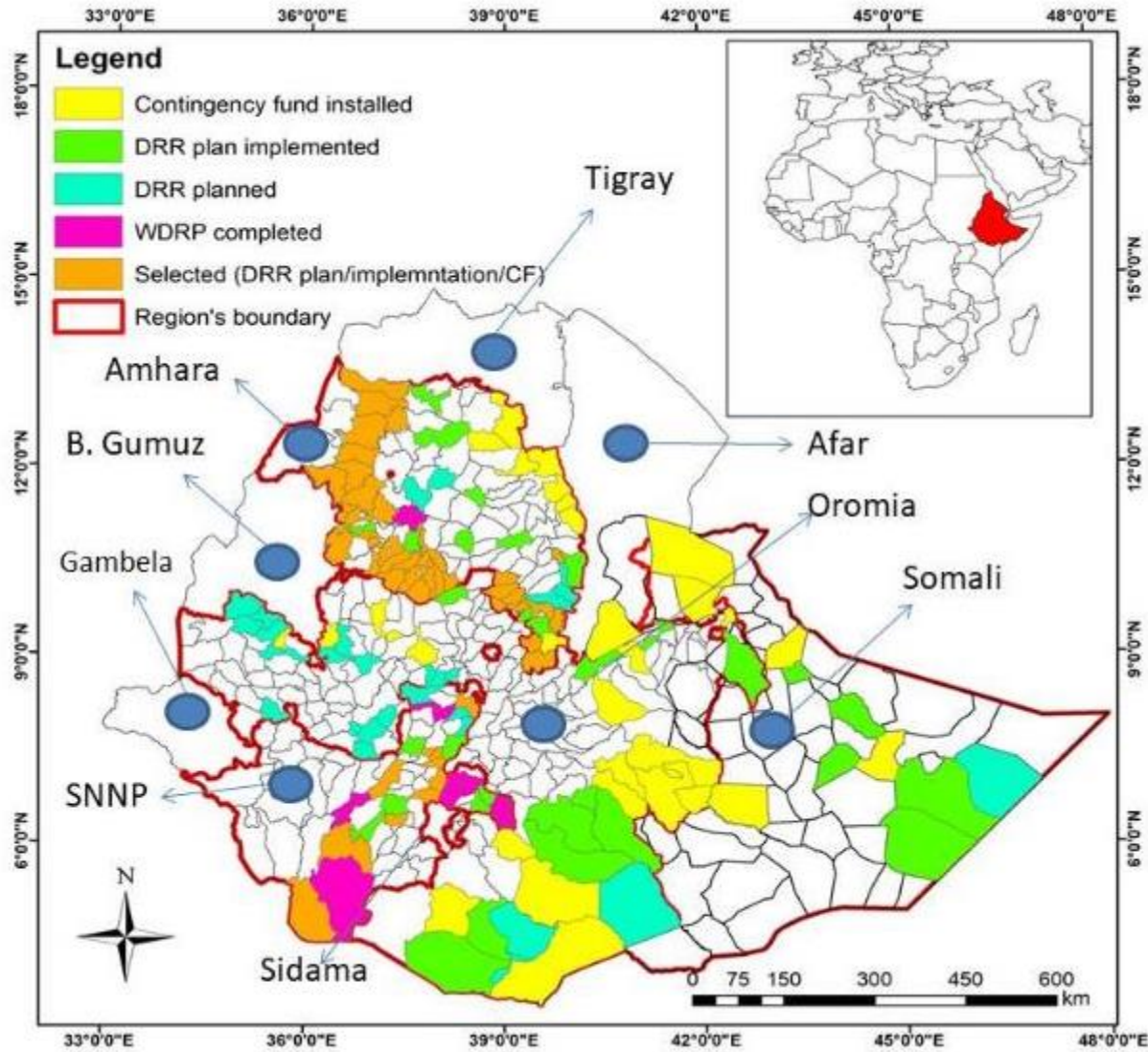
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Annexes: EU DDRM projects summary

<u>Results</u>	<u>Outputs</u>
<p>Result 1: The capacities of regional and local (Woreda) administration have been strengthened to improve disaster risk management (DRM)</p>	<p>Output 1.1: Woreda Contingency Plans and Disaster Risk Profiles and Management Action Plans (WDMAP) in all target Woredas vulnerable completed</p>
	<p>Output 1.2: Early Warning System harmonized (between regions and federal), tested and functional</p>
	<p>Output 1.3: Intervention packaged to address the specific needs when climate shocks occur while taking into account gender aspects and all the needs and interests of people living with disabilities as well as for conflict resolution mechanisms and package intervention for the integration of climate-induced internally displaced persons (IDPs) in the host communities.</p>
	<p>Output 1.4: Staff at Regional, Zonal, Woreda and Community trained on DRR policies and practices.</p>
	<p>Output 1.5: The project implementation supported</p>
	<p>Output 1.6: Contingency/Reserve Funds Established</p>
<p>Result 2: Effective DRR regional Contingency Funds (DRR-CF) are in place to reinforce preparedness and early response</p>	<p>Output 2.1: Communities and resident IDPs living in areas at risk of climate disaster are better prepared to withstand future shocks.</p>
	<p>Output 2.2: Communities in need when a crisis occurs receive early support before humanitarian AID is mobilized</p>

Geographic coverage



Program Implementation Timelines

- The signing of 3 contracts (Dec 2019 – EDRMC, Oromia & Amhara) + 1 contract January 2021 for Sidama
- Mobilization of TA (August 2020)
- Recruitments of staff (September – November 2020)
- Project inception (October 2020 – January 2021)
- Actual implementation (March 2021 – to date)
- Operational support (2022)
- Formal internal review (June 2022/October 2022)
- ROM Evaluation (EU HQ) – October 2022
- Midterm Review (MTR) – October 2022
- End of Phase One – December 2023



Key emerging issues (Mid Term Review)

- 1. Review of Result 1:** The capacities of regional and local (Woreda) administration have been strengthened to improve disaster risk management (DRM)
- 2. Review of Result 2:** Effective DRR regional Contingency Funds (DRR-CF) are in place to reinforce preparedness and early response
- 3. Cross-cutting:** Gender, conflict, and environment
- 4. Project management:** Operational aspects
- 5. M&E – Knowledge Management & Research:**
- 6. Coordination:** Woreda, zonal, regions federal and international

Summary – Planned activities (all results)

Activity	Number of Woredas per region					Total
	Amhara	Oromia	Somali	SNNP	Sidama	
1. DRR Implementation	10	25	10	10	2	57 Woredas – Each worth EUR 150,000 Total: EUR 8,550,000
2. DRR Planning	50	20 + 1	20	20	9	120 Woredas – Each EUR 5,000 Total: EUR 600,000
3. Woreda Disaster Risk Profile (development)	40	20	20	20	9	109 Woredas – Each EUR 5,000 Total: EUR 545,000
4. Contingency fund (crises response actions)	11 actions (20) i.e actions (up to 20 Woredas will benefit) 120	14 actions (20) 86	9 actions (12) 62	9 actions (15) 65	1 action (2) 22	44 Contingency Fund Actions (@ EUR 160,000) – (69 Woredas) Total: EUR 7,040,000 (Government) Total: EUR 7,040,000 (EUD) Total = 355 Woredas
5. Operational support (Vehicles and Motorbikes)	5 vehicles and 27 motorbikes	7 vehicles and 29 motorbikes	4 vehicles and 30 motorbikes	4 vehicles and 24 motorbikes	2 vehicles and 6 motorbikes	Total: Vehicles (EUR 1,080,634.80) and Motorbikes (EUR 452,737.59) Total overspend: (EUR 370,828.80)
7. Capacity building, training, research, coordination (other)						Approximately
Total						EUR

Result 1: Progress to outputs

- Output 1.1: Woreda Contingency Plans and Disaster Risk Profiles and Management Action Plans (WDMAP) in all target Woredas vulnerable completed
- Total number of WDRPs achieved/planned – 12/109
- Total number of WDMAPs completed/planned – 40/120
- Overall achievement (20%)
- ***The automation of the methodology for the development of the WDMAPs is now piloted & completed.***
 - Tablets in place



Result 1: Output 1.2: Early Warning System harmonized (between regions and federal), tested and functional

- 4/18 GIS training conducted to support EWS (Oromia, Amhara, Sidama)
- EDRMC is leading other stakeholders (supported by TA GIS Expert)
- World Bank will support federal; EU DDRM support to regions
- The focus is support to Woredas in the remaining project period
- ***No much progress on this output as of this quarter***



Output 1.3 - Intervention packages to address the specific needs when climatic shocks occur while taking into account the gender aspects and the needs and interests of people living with disabilities as well as for conflict resolution mechanisms and package of interventions for the integration of climate-induced IDPs in the host communities.

- Though there was no budget allocated for this activity, the regions and federal DRM institutions integrated or mainstreamed the inclusion of gender and interests of people with disabilities
- There was no gender strategy developed to guide gender mainstreaming
- Gender expert (TA) – recruitment in progress

Output 1.4 - Staff at Regional, zonal, woreda and community trained on DRR policies and practices

- Familiarization workshop conducted to all regions & EDRMC staff from all departments (100% achieved).
- National workshops conducted on DRM policy mainstreaming, WDRP Methodologies, DRM & Humanitarian coordination, experience learning for 404 experts (*306 men; 98 women*)
- Amhara: GIS, EWS, LEAP/SPSS, DRM policy mainstreaming, coordination -1,118 experts (*945 men; 173 women*)
- Somali: 110 experts trained in DRM policy implementation
- Oromia: 158 experts trained in DRM policy and implementation



Output 1.5 – The project implementation supported

- Staff recruitment (22 Project managers/Accountants)
- IT and Office Equipment (printers, Laptops and tablets)
- Generators
- Procurement of vehicles and motorbikes (significant delays)
 - 2 for NDRMC,
 - 7 for Oromia,
 - 5 for Amhara,
 - 4 for Somali,
 - 4 for SNNPR and
 - 2 for Sidama region);
 - 60 motorbikes (30 for Somali, 24 for SNNPR, 6 for Sidama, 29 Oromia and 27 Amhara region).



Output 1.6 – Contingency/Reserve Funds established

- Oromia, Somali, and Amhara CF regulations, accounts, and match funds in place
- SNNP and Sidama presented a draft CF regulation to regional cabinets
- **Progress was made in this activity. 60% achieved.**



Training of regional Emergency
contingency Planning and woreda
DRR planning

Result 1: Emerging issues



1. **Selection of Woredas** – criteria, and review indicate deviation from original criteria (*There is no uniformity in using the selection criteria*)
2. **EWS established (at Woreda level was not achieved)**
3. **Relevance of the training** (process to identify training needs, participants, and topics) and Sustainability of training (*ToT*) – *to be addressed in the remaining period*)
4. **Project operational challenges** – *access to vehicles for project implementation major challenge*
5. **Adherence to standards related to cross cutting issues** (*Gender, environment, and conflict mitigation in planning DRM activities in all contexts*) – **develop manuals to guide implementation modalities**

Summary achievement result 2

- Output 2.1 Communities and resident IDPs living in areas at risk of climate disaster are better prepared to withstand future shocks.
 - **Output 2.1: DRR Plans Implementation**
 - During the reporting period, a total of 40/57 Woreda disaster risk reduction plans were activated and implementation ongoing.
 - Each DRR action worth (EUR 150,000)
 - Over 70% achieved



Sample projects (DRR Implementation)

- Oromia – 80 projects (52 [Water sub-projects](#), 8 [Small Scale Irrigation \(SSI\)](#), and 20 [Women Economic Empowerment](#))
 - 5 zones and 18 woredas
 - 242,536 persons (108,060 male and 134,476 female)
 - 276,491 Total livestock units
 - Total costs: Birr 116,649,515



Small Scale Irrigation, Bale, D/Mana & Madawalabu

Somali region – DRR Implementation Berkad (underground water tanks)



Output 2.2 - Communities in need when crises occur receive early support before humanitarian aid is mobilized

- **Output 2.2: Activation of contingency funds to respond to crises per contract.**
 - Oromia (4) **EUR 800,000 (EU) + EUR 800,000 (Oromia region)**
 - Amhara (5 + 2) – **EUR 2,240,000 (Eu) + Amhara region match - EUR 2,240,000**
 - Somali (2) - **EUR 320,000 (EU) + EUR 320,000 (Somali region) – 6 in the pipeline**
 - SNNP – 0
 - Sidama – 0
 - Total activated for emergency response: **EUR 6,720,000 (47 % of EUR 14,080,000)**



Key emerging issues result 2

- 1. Relevance of activities to the DRM strategic objectives**
 - Livelihood-related actions (restocking, IGAs) not linked to **DRM SPIF objectives**
 - Community level – Strategic DRM interventions (were not clearly justified)
- 2. Contingency fund actions (when and for what?)**
 - Overall delay in activating the use of contingency funds
 - Design, preparation of proposals
 - The status and availability of matching funds (what is the source)
 - Collating and reporting beneficiary contributions
- 3. Implementation and standards (project manual to guide the identification of activities and standard operating procedures)**
- 4. Visibility and communications – varied as per EU standards**
- 5. Delayed disbursement of funds – due to lengthy costs verification processes from regions/EDRMC**
- 6. Strengthen research to showcase scale-up and sustainability aspects of different activities**



Key recommendations

- A critical review of woreda EWS and capacity-building needs of experts to support information generation
- Review the Woreda selection criteria based on context to take note of regions/Woreda specificities for uniformity
- Establishment of a steering committee at the national/regional/woreda level for accountability in approving project activities and Woreda selection
- Development of guidelines and manuals to guide implementations
- Adoption of ToTs in training for the sustainability of expertise at regions/Woreda levels
- A deliberate strategy to recruit women experts in positions and training opportunities
- Develop project-specific exit strategies at Woreda (MoUs with Woreda administration /other relevant Bureaus)
- Standardize integrated financial management and reporting systems
- Regions to immediately assign a project-specific vehicle to project managers.

Key asks from the Project Steering Committee

- 1. Guide on the **proper use of vehicles** – as per contractual agreement by regional leadership
- 2. Approve the **review of project staff terms and conditions of service** (review salaries and benefits as provided in project documents)
- 3 Advise on the **reimbursement of the overspent** on vehicle and motorbike purchase (**EUR 370,828.80**)
- 4. Advise on **SNNP specific Implementation challenges** related to the completion of planned activities, management of project staff and assets vs disintegration to more regions
- 5. Approve the technical teams **to conduct region-based scenario planning** to review the planned activities and budgets (all contracts) for the remaining project period – Link all activities to Ethiopia DRM SPIF, relocation for new activities, and justification for no-cost extension

Thank you